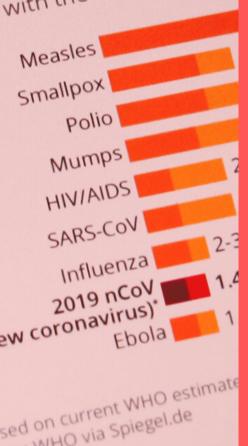
lependent on too y of the sick peopl ographic provides umber of new infe of disease based er Spiegel.

#### ontagious is avirus?

umber of people infecte with the following\*



rce: WHO via Spiegel.de

### Leading at a Time of Crisis

Isabel Valle PCC

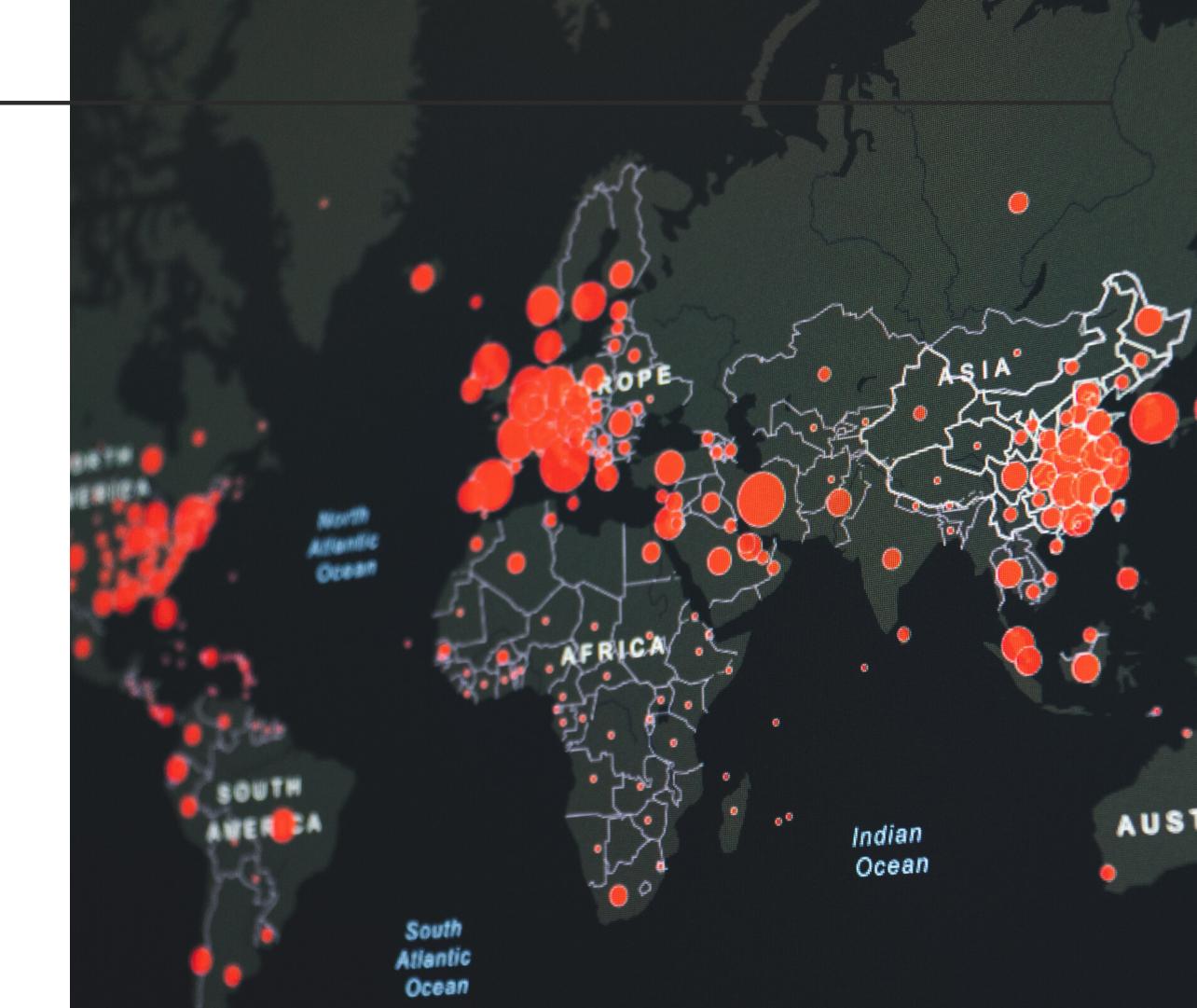
Peak Performance Strategist & Leadership Coach





## COVID-19 is rocking the world

Leaders
must guide
people into
the future



#### KEY TAKE A WAYS

#1 Many crises are not preventable. Misled responses are.



#2 Leaders can shape the role they play in a crisis



**VILLAINS** 



**VICTIMS** 





### The Art of Effective Crisis Leadership

for Sustained High-Performance





**CRISIS LEADERSHIP** 

#### FOCUSED AREAS OF ACTIVITY



#### 1.ADAPTIVE CAPACITY

Systems responsiveness when faced with extreme conditions.

### CRISIS LEADERSHIP



#### FOCUSED AREAS OF ACTIVITY

#### ADAPTIVE CAPACITY

Systems responsiveness when faced with extreme conditions.

### CRISIS LEADERSHIP



#### RESILIENCE

Bouncing back from tough situations, thriving in the face of challenges.



> How Resilient Are Your People?



#### FOCUSED AREAS OF ACTIVITY

### CRISIS LEADERSHIP



#### ADAPTIVE CAPACITY

Systems responsiveness when faced with extreme conditions.



#### RESILIENCE

Bouncing back from tough situations, thriving in the face of challenges.



#### **TRUST**

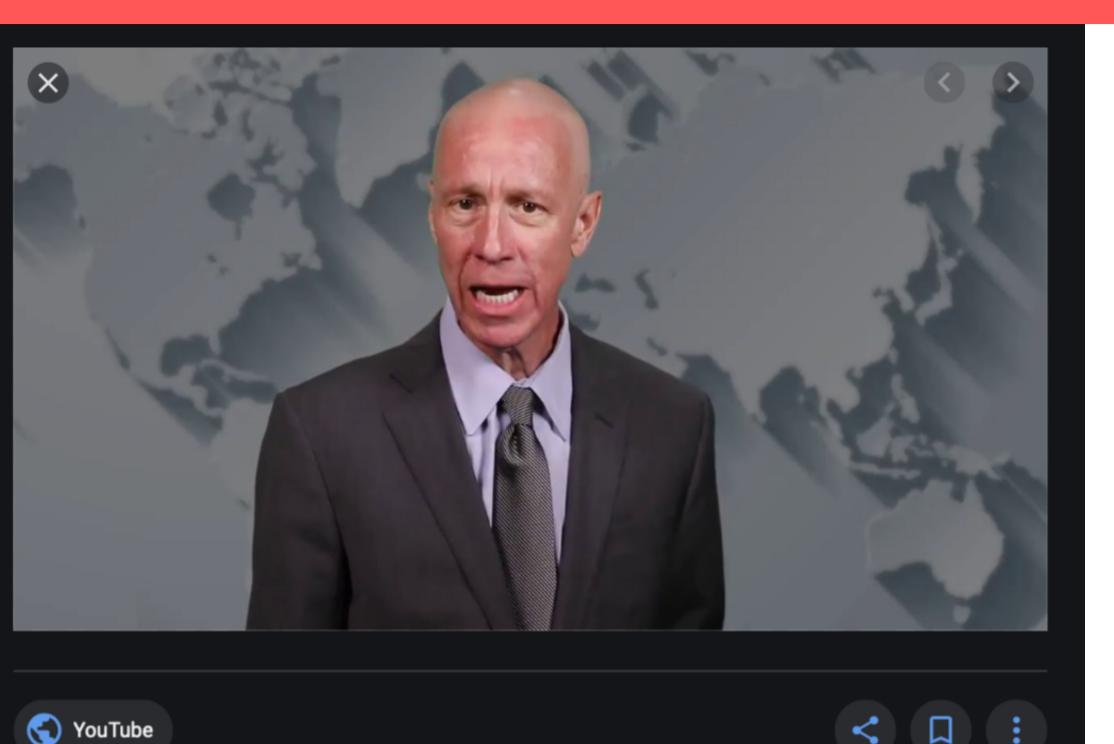
The foundation of cooperation and collaboration. Built through dialogue and actions.



#### TRUST is built through DIALOGUE and ACTIONS



How can we be fully trustworthy to each of our stakeholders during this difficult period?



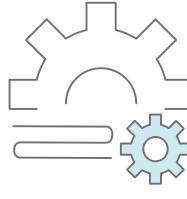
COVID-19: A message to Marriott International associates from President and CEO Arne Sorenson.

### TRUST İS earned

### What Employees Need from Leaders Right Now







With the recent impact of COVID-19

# "45% OF EMPLOYEES STRONGLY AGREE THAT THEIR ORGANIZATION CARES ABOUT THEIR OVERALL WELLBEING."

GALLUP RESEARCH



### Fear, Helplesness and Victimization





Self-Actualization and Engagement

In times of crisis, where can human nature take us?





#### JACINTA ARDERN

PRIME MINISTER NEW ZEALAND

STAND OUT CRISIS LEADER

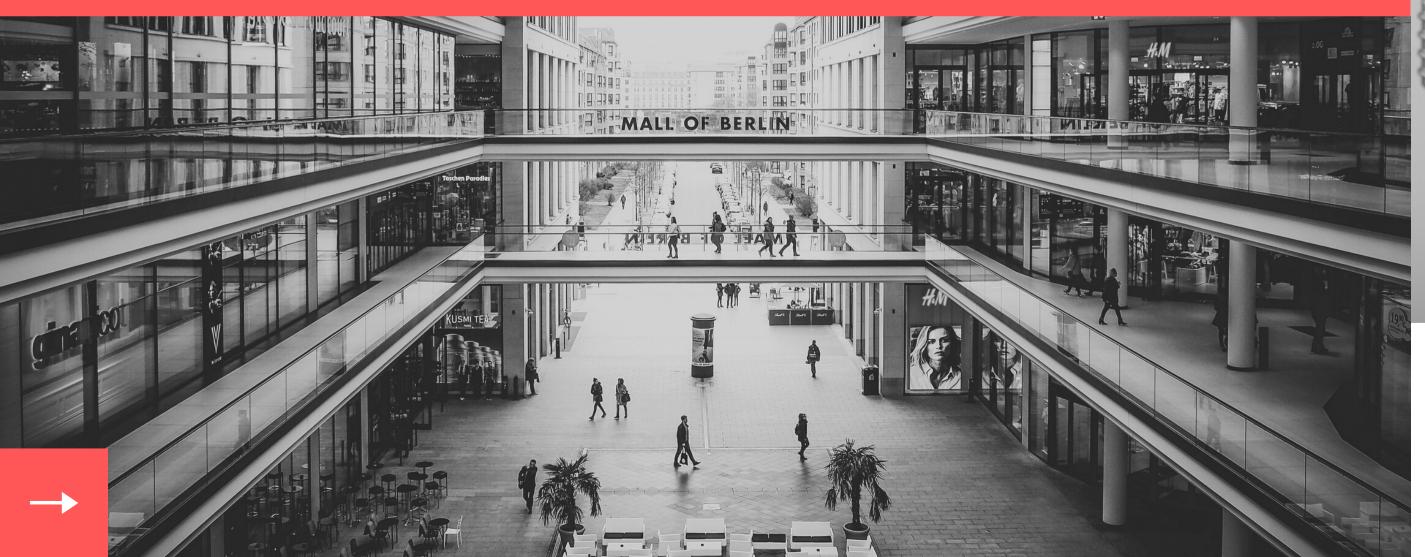


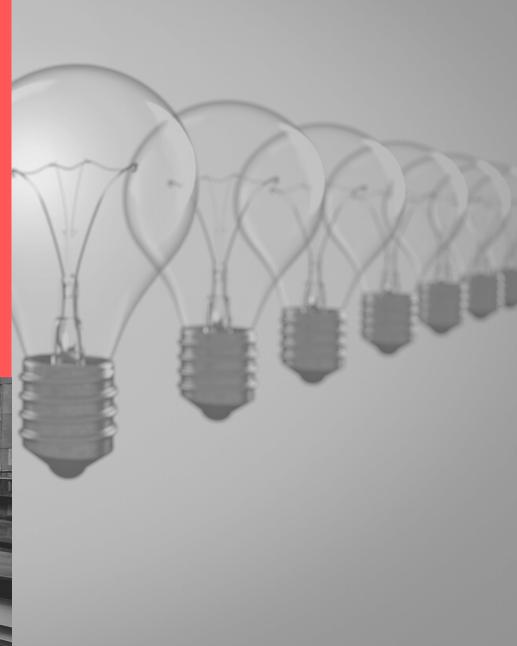
### Actions Needed During the COVID-19 Disruption





### Create a Central and Clear List of Priorities





**HYPER-CLEAR** 

2

#### Pursue a Non-Binary Approach to Problem Solving





PLAN A, B, C & D



### Be Honest, Empathetic, Clear and Simple







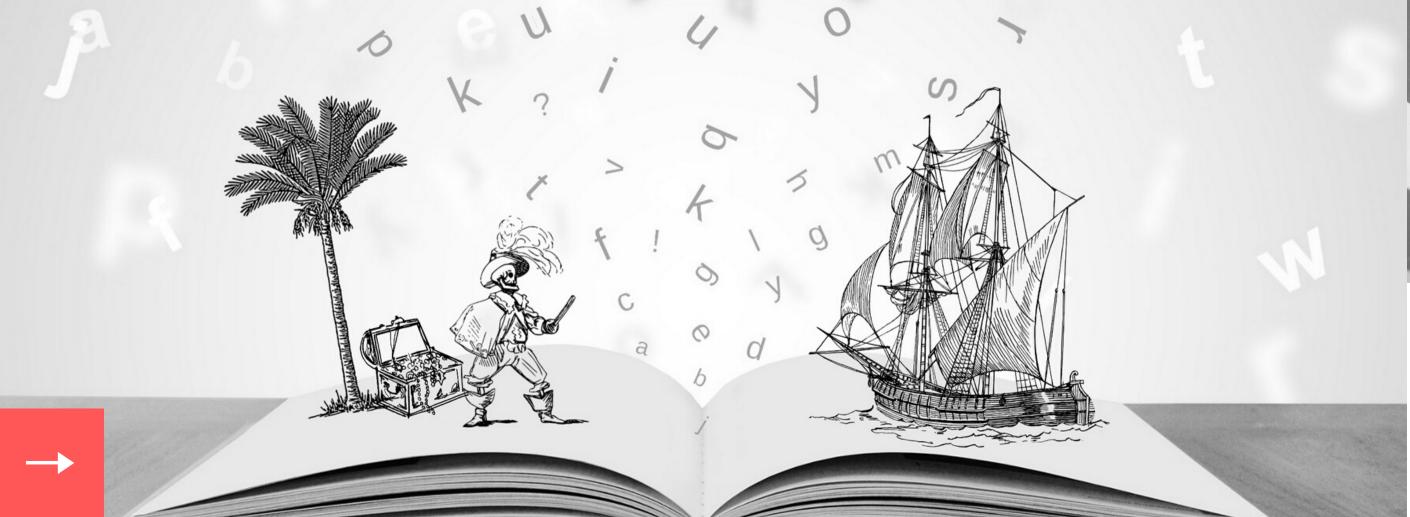
**ALL EYES ARE ON YOU** 

#### 10 x 10 x 10 RULE

# SAY SOMETHING 10 TIMES IN 10 DIFFERENT WAYS FOR PEOPLE TO RETAIN 10%



#### Write Down the Stories

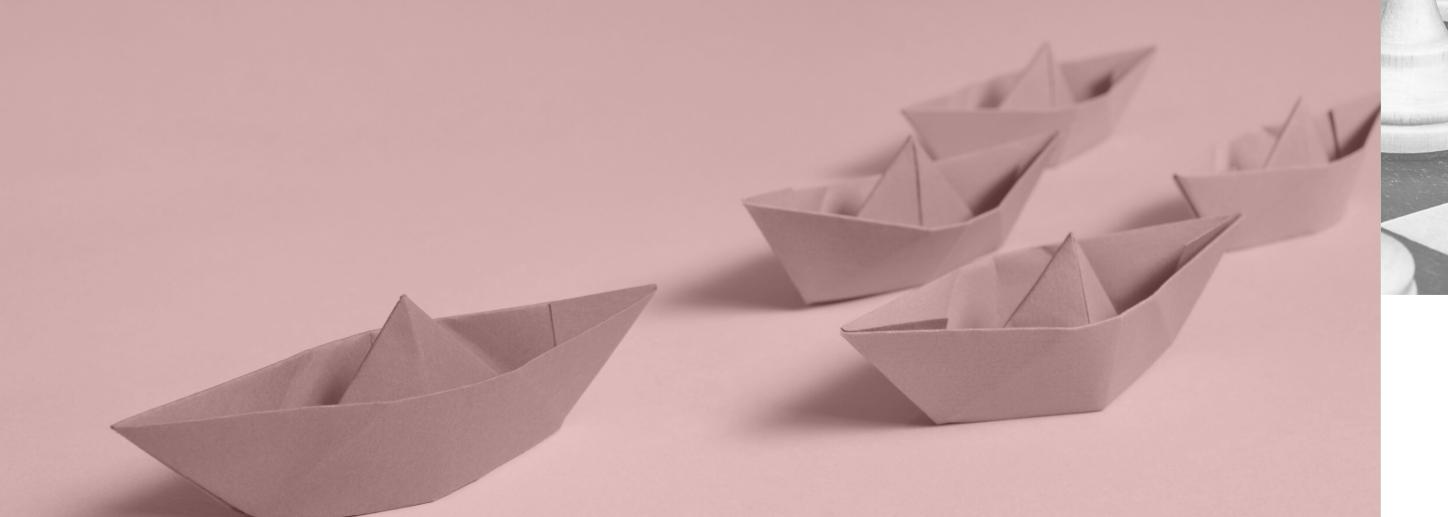


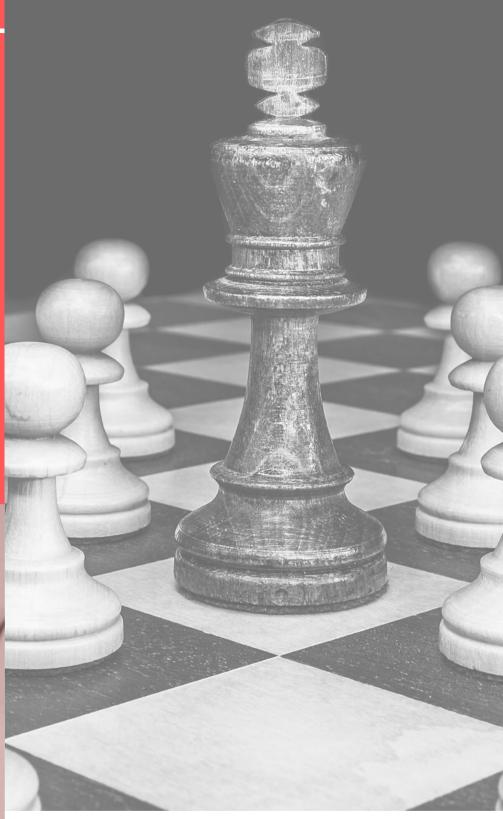


**BRING PEOPLE TOGETHER** 

"The pessimist complains about the wind. The optimist expects it to change. The leader adjusts the sails."

-- John Maxwell





**BE A ROLE MODEL** 



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